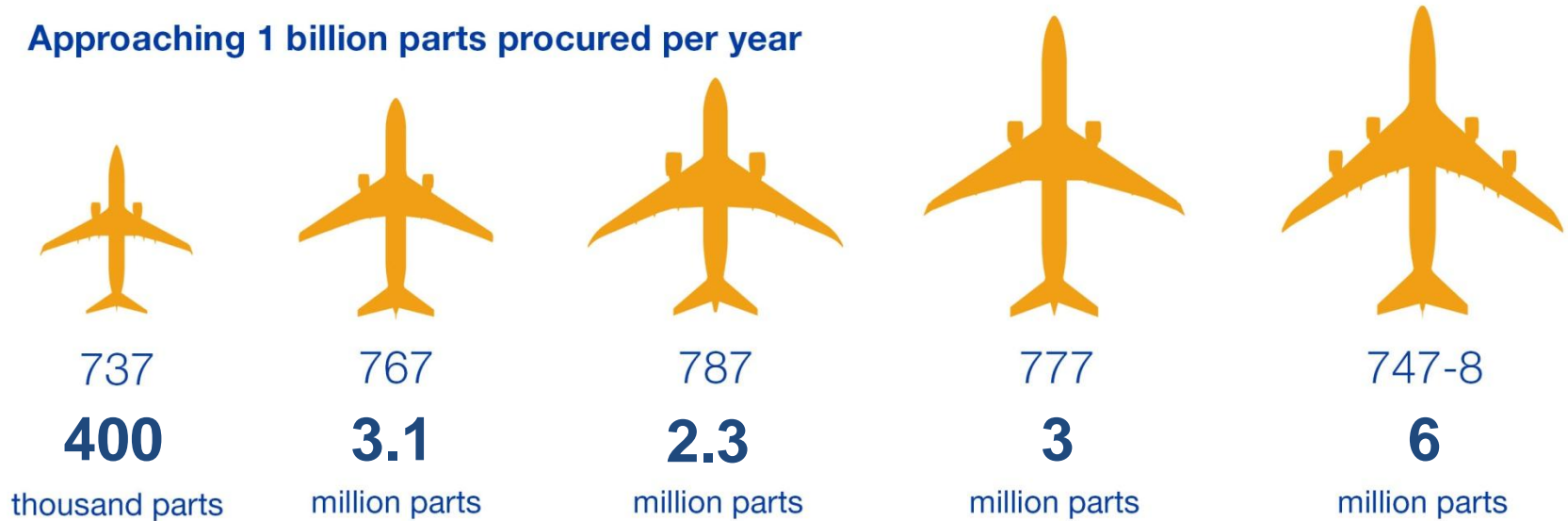


Boeing Commercial Airplanes Global Supply Chain

Approaching 1 billion parts procured per year



\$35 Billion spend • **5,400** factories • **500,000** people



Commercial Airplanes data only